

March 14, 2023

Notice Regarding Cancellation of Treasury Stock

(Cancellation of Treasury Stock Pursuant to Article 178 of the Companies Act of Japan)

At the meeting of the Board of Directors held today, Kawasaki Kisen Kaisha, Ltd. (“K” LINE) resolved to cancel a portion of our treasury stock pursuant to Article 178 of the Companies Act of Japan as follows.

- | | |
|-------------------------------------|--|
| 1. Class of shares to be cancelled | Common stock of “K” LINE |
| 2. Number of shares to be cancelled | 33,536,000 shares
(11.80 % of total number of shares outstanding before the cancellation)
Subject to repurchase currently in progress continues up to 35,236,000 shares. |
| 3. Cancellation date | March 29, 2023 |

For the 1,700,000 shares of the total repurchased own shares not scheduled to be cancelled, as announced in “Notice Concerning Revisions to the Remuneration System for Executives” today, the trust established based on the System will acquire the Company’s stock by underwriting the disposal of the Company’s treasury stock for performance-based share remuneration (Board Benefit Trust) for Officers acquire for its expansion around August, 2023.

(Reference1)

Details of the share repurchase plan authorized by the Board of Directors on November 4, 2022:

- | | |
|--|--|
| 1. Class of shares: | Common stock |
| 2. Total number of shares that may be repurchased: | Up to 35,236,000 shares (12.41% of the total number of shares issued, excluding treasury stock) |
| 3. Total repurchasable amount: | 100 billion yen |
| 4. Period of repurchase: | From November 8, 2022 through March 31, 2023 |
| 5. Repurchase method: | Purchase on the Tokyo Stock Exchange through off-auction own share repurchase trading (ToSTNeT-3) and Auction market on Tokyo Stock Exchange |

(Reference2)

Status of the Company's own share repurchase as of February 28, 2023

1. Total number of shares repurchased 33,599,500 shares

Sufficiency rate for the total number of shares to be repurchased(upper limit)

95.36%

2. Total repurchase amount 84,135,997,345 yen

Sufficiency rate for the total amount to be repurchased(upper limit)

84.14%